

NECoPA

Northeast Conference on Public Administration

Penn State Harrisburg ■ 2016

***PUBLIC ADMINISTRATION IN THE ERA
OF COLLABORATION***

November 11-13, 2016 | Crowne Plaza Harrisburg-Hershey

Hosted By:

School of Public Affairs, Penn State Harrisburg

In Collaboration With:

Central Pennsylvania Chapter of ASPA





PennState
Harrisburg

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Dear Friends and Colleagues:

It is my distinct pleasure to welcome you on behalf of Penn State Harrisburg's School of Public Affairs (SPA) to the annual meeting of the Northeast Conference on Public Administration (NECoPA). Now in its 7th year, NECoPA has become a well-known forum for academics and practitioners to discuss some of the most pressing issues facing public administrators at all levels of government in an increasingly complex and interconnected environment.

This year's conference highlights the theme of collaboration, a central concern in modern public administration. Collaboration across government agencies, with private, and nonprofit actors, and with citizens is increasingly necessary in addressing the complex problems of society. Collaboration helps to increase capacity, ingenuity, and sustainability of public sector interventions, all of which helps public administrators make this a better world.

The SPA not only encourages but also thrives on the power of collaboration. We are a multidisciplinary school that takes pride in our interdisciplinary work. Our disciplines include criminal justice, homeland security, health policy and administration, political science, public administration and public policy. We have over 1,200 students enrolled in our undergraduate, masters, PhD, and certificate degree programs, both on-campus and online, and 31 full-time faculty members. The faculty and students of the SPA often collaborate on research and community projects that have real impact. For example, they work to improve policing and community relations; they are addressing the gaps in our knowledge on victimization of incarcerated youth; they investigate the funding of public pensions; they help policy makers understand citizen perceptions of policies and governance, and much more.

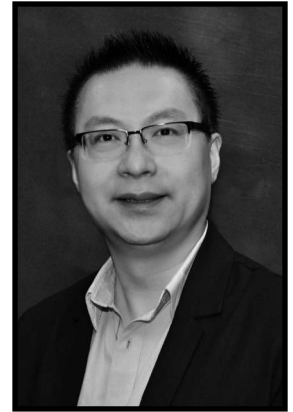
The SPA has a lot to offer and I am proud to be part of such a great group of scholars and teachers. I invite you to attend the panels of our faculty and students and to talk with them to learn more about the exciting research and other projects they are involved in.

I wish you a great conference and a wonderful time in Harrisburg.

Yours sincerely,

Patria de Lancer Julnes, Ph.D.
Director and Professor
School of Public Affairs

Welcome to the 2016 Northeast Conference on Public Administration (NECoPA)



Dear Conference Attendees:

On behalf of the 2016 NECoPA Planning and Organizing Committee, I welcome you to Harrisburg for the 2016 NECoPA conference!

The primary NECoPA region encompasses ASPA Districts 1 and 2. This region covers 16 states and the District of Columbia, which includes 19 local ASPA Chapters and 57 higher education institutions with NASPAA accredited programs. This year our reach extends to regions far beyond — more than 185 scholars and practitioners from many states within the U.S. as well as countries abroad are joining us in this 3-day event to share knowledge, create and renew friendships, and develop our professional careers. This year, we feature 150 papers, symposiums, and workshops where scholars (faculty and students), practitioners (administrators and policymakers), and others interested in public service will explore the conference theme: Public Administration in the Era of Collaboration.

This Conference would not be possible without the hard work of the organizing committee. I would like to thank Dr. Patria de Lancer Julnes, Director, School of Public Affairs, Penn State Harrisburg, and Mr. Nolan R. Ritchie, M.P.A., President of the Central Pennsylvania Chapter of the American Society for Public Administration, for their strong support and guidance. I would like to thank Scott Weller (chair of the academic committee), Joe Hafer (chair of the communication committee), Huiting Qi (volunteer coordinator), and Michael Smith (special event coordinator). Especially, I would like to thank Kate Corbin (Academic & Administrative Support Coordinator, School of Public Affairs, Penn State Harrisburg) for her leadership in handling logistics of the conference. Over the last a few months, 49 scholars, practitioners, students, staff members from more than 20 universities, government agencies, and non-profit organizations have served in various sub-committees of this conference to make it a success, and we thank all of you for your excellent service!

During your stay, please enjoy our historic and beautiful State Capital with the nationally renowned Civil War Museum, Harrisburg's vibrant downtown, and our surrounding areas including Hershey and its world famous chocolate; historic Gettysburg National Military Park; Carlisle's Army War College; and Lancaster County, home of the Amish and Pennsylvania Dutch. We invite everyone to explore this wonderful region and enjoy everything it has to offer!

Welcome!

A handwritten signature in black ink that reads "Bing Ran" with a stylized flourish at the end.

Bing Ran
2016 NECoPA Conference Chair
Associate Professor of Public Administration
Penn State Harrisburg



Office of Mayor Eric Papenfuse
MLK Government Center
10 N. Second St.
Harrisburg, PA 17101

Dear NECoPA Attendees:

Welcome to the City of Harrisburg, a town rich with history that spans more than 200 years. As the capitol of the Commonwealth of Pennsylvania, we attract thousands of people to our city to live, work and play. Our city is in the midst of a great economic recovery and there is palpable optimism on our streets as new businesses open, new residents move in and Harrisburg regains its stature as one of the premier capitols of our nation.

As a successful businessman, I was elected on a platform of uniting the residents of Harrisburg to work toward the common goal of building a better community through attracting business and investment, improving education and restoring pride and prosperity to the state capitol. With the motto "Together, We Can," I have been inspiring thousands of people to place their confidence in me to lead Harrisburg out of a period of economic and political malaise. Within the first 100 days of my Administration, the city emerged from State Receivership and a new atmosphere of hope had spread throughout the capitol. To make Harrisburg strong once again, I identified three strategic areas to focus attention during my Administration: blight and beatification, crime and safety and education and youth.

The motto "Together, We Can," exemplifies the importance of collaboration, which is the primary focus of the 2016 Northeast Conference on Public Administration. Whether you work in or study local, state, regional or federal government, cross-sector collaboration is of utmost importance to deliver services effectively and efficiently as stewards of taxpayer dollars. As you listen to the presentations throughout this conference, I encourage you to identify ways on how to achieve "Together, We Can," at your academic institution, workplace and community.

Over the next three days of your conference, I would suggest taking time to walk downtown along Second Street to visit our many fine restaurant establishments, to admire the phenomenal views of the Susquehanna River along Riverfront Park, to review the history of this great Commonwealth at the Pennsylvania State Museum in the Capitol Complex, etc. Needless to say, the City of Harrisburg is well-positioned to offer many rewarding benefits during your visit. Thank you for visiting Harrisburg and I hope that you will visit us again in the near future.

Sincerely,

Eric Papenfuse
Mayor

2016 NECoPA Sponsors

School of Public Affairs at Penn State Harrisburg – this year’s host and prime sponsor of NECoPA 2016 – extends appreciation and gratitude to our generous sponsors! Without our sponsors NECoPA 2016 would not have been a success!

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2016 NECoPA Planning & Organizing Committee

Bing Ran (Chair), Kate Corbin, Joseph Hafer, Huiting Qi, Nolan Ritchie,
Michael Smith, Scott Weller

Sponsorship Sub-Committee

Nolan Ritchie (Chair), Amanda Olejarski, Nathan Reese, Debbie Reihart, Charles Gable,
Danielle Bowers, Victor DeSantis, Rodney Horton, Marita Kelley, Mike Kirby,
Bob Morrison, John Soubik

Academic Sub-Committee

Scott Weller (Chair), Amanda Olejarski, Mary Johnston, Victor DeSantis, Younhee Kim,
Michele Tantardini, Hengameh Hosseini, Huiting Qi, Amina Sillah, Gedeon Mudacumura,
Robert Morrison, Nathan Reese, Jennifer Gibbs, Marita Kelley,
George Woods, Carol Kilko, Ronnie Tucker

Communications Sub-Committee

Joseph Hafer (Chair), Amy Atkins, Rodney Horton, Maria Peiffer,
Connie Zimmerman, Shannon Zimmerman

Volunteers

Huiting Qi (Coordinator), Patricia Flecha Amarante, Shainshah Azim, Daniela Barberi,
Juan Bermudez, Turgay Karagoz, Marc Merino, Orn Ngarmcroh, Danang Syeh Qodir,
Okto Sulaeman, Chandra Suprajiwo, Ravij Seth, Jishun Yang

Volunteers and sub-committee members are from the School of Public Affairs at Penn State Harrisburg and the Central PA Chapter of ASPA

RUTGERS

School of Public Affairs
and Administration | Newark

World-Class Faculty Rutgers SPAA's faculty generates knowledge and best practices in public affairs and administration, and collaborates with public and nonprofit organizations and professionals throughout the U.S. and worldwide. Our faculty publish in the top journals, serve on key editorial boards and as editors, and participate in the leading academic conferences and associations.

Leading Research Rutgers SPAA faculty and students conduct cutting-edge research in the fields of public and nonprofit administration through SPAA research centers and projects in areas such as public performance measurement; human resource management; nonprofit organizations and philanthropy; technology and information management; public finance and budgeting; experimental and behavioral public administration; transparency and ethics; and legal foundations of public administration.

Exemplary Students Rutgers SPAA educates and motivates students to choose careers in public service and administration through its innovative and highly ranked degree and certificate programs that are nationally and internationally accredited. SPAA graduates are teaching and gaining tenure at dozens of universities and holding executive-level positions in the nonprofit and public sectors in the U.S. and around the globe.

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NECoPA Founding Institutions

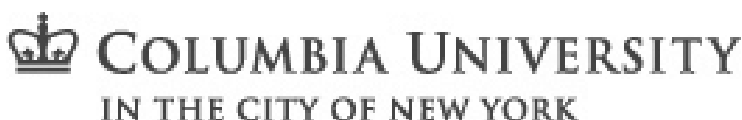
NECoPA was founded in October 2010 at the School of Public Affairs and Administration (SPAA) at Rutgers—The State University of New Jersey as an annual, regional conference of the American Society for Public Administration.

As an organization, NECoPA provides support for universities in the northeast region as they work to plan and host the annual conference. This event is intended to provide educational opportunities for scholars, practitioners, and students interested in the scholarly exchange of public administration research, best practices, and networking. Participants come from around the country and the world.

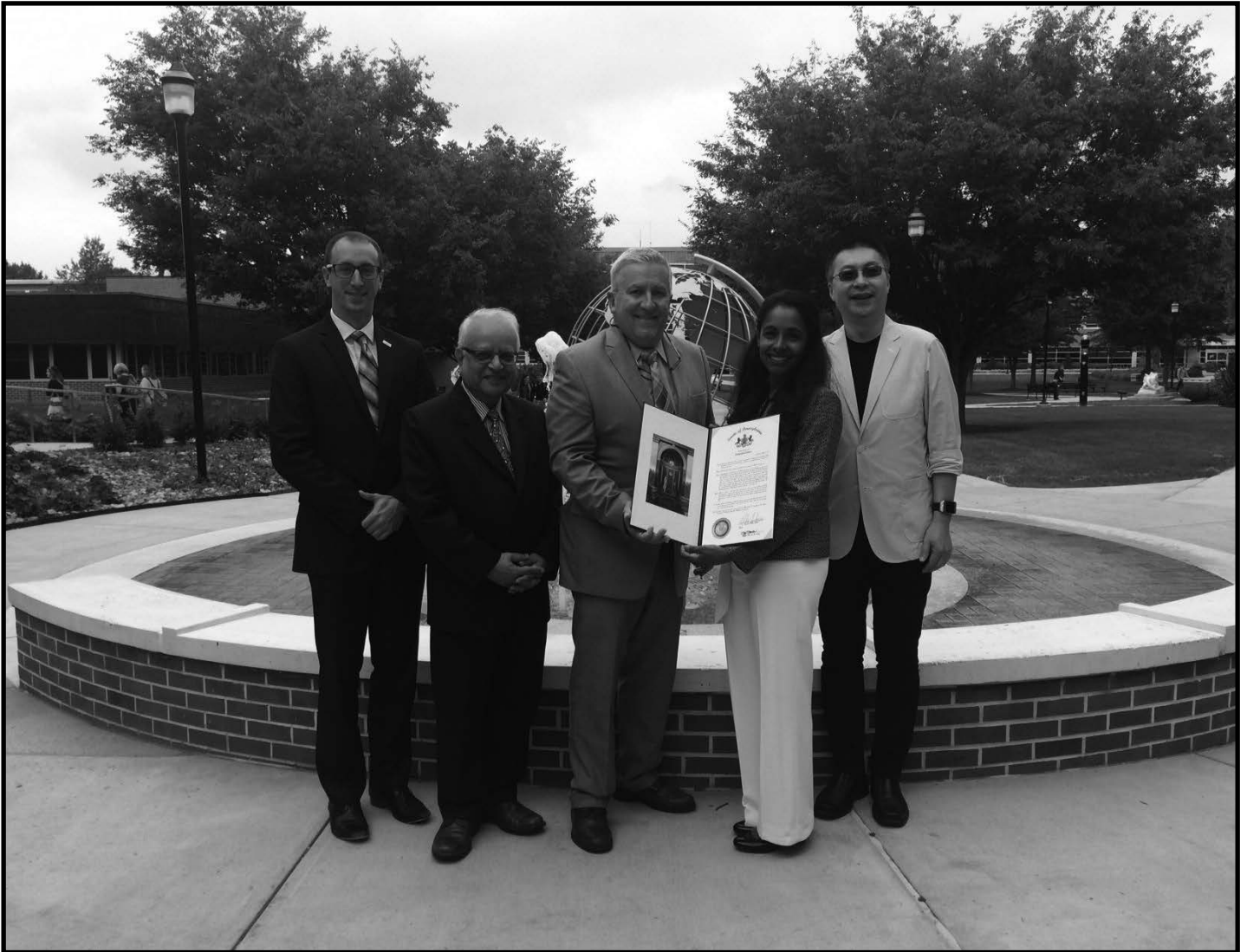
To date, NECoPA conferences have been held at Rutgers—The State University of New Jersey (2010), John Jay College-CUNY (2011), the University of Massachusetts – Boston (2012), the University of Delaware (2013), the University of New Hampshire in Portsmouth (2014), and George Mason University’s Arlington Campus (2015). The 2016 conference will mark NECoPA’s 7th anniversary.

Rutgers SPAA serves as the official secretariat for NECoPA, playing an integral part in the development of this important organization, which is dedicated to furthering the education of public administration.

The Officers and Trustees of NECoPA wish to thank the following founding institutional sponsors for their generous financial support.



NECoPA Recognized by Pennsylvania State Senate



Pictured above (left to right): Scott Nolan, President, Central PA Chapter of ASPA; Mukund Kulkarni, Chancellor, Penn State Harrisburg; Senator Mike Folmer, Pennsylvania State Senate; Patria Julnes, Director, School of Public Affairs Penn State Harrisburg; Bing Ran, Associate Professor, Penn State Harrisburg, Conference Chair, NECoPA 2016

In honor of Penn State Harrisburg's 50th Anniversary, Pennsylvania State Senator Mike Folmer issued a Pennsylvania State Senate citation recognizing the outstanding educational contributions of Penn State Harrisburg, including the School of Public Affairs' recognized leadership for public affairs education as it hosts, along with the Central PA Chapter of the American Society for Public Administration, the Northeast Conference on Public Administration from November 11th through the 13th, 2016. The citation was signed on August 3rd, 2016.

2016 NECoPA Best Paper Awards

Best Academic Paper

Susan Gooden

Virginia Commonwealth University

Getting Schooled: How African-American Nonprofit Organizations
Promote Positive Youth Outcomes

Co-Authors:

Lindsey Evans, Virginia Commonwealth University

Michael Perkins, Virginia Commonwealth University

Best Practitioner Paper

Randall Hanifen

West Chester Fire / Cincinnati University

Comparing Collaboration between the Fire Department and
Emergency Management Agency to the Incident Command System

Best Student Paper

Yunsoo Lee

Rutgers University

Resolving the Relationship between Trust in Government and Citizen
Participation: What the World Values Survey Tells Us about Stealth and
Deliberative Democracy Assumptions

Co-Author:

Hindy Schachter, New Jersey Institute of Technology

NECoPA

Northeast Conference on Public Administration

University of Vermont ■ 2017

Save the Date!



November 3rd - 5th, 2017

Burlington, Vermont



The University of Vermont



School of Public Policy & Administration



Educate • Explore • Engage • Empower

SPPA is honored to welcome our new faculty and visiting scholar.



Jane Case Lilly
Assistant Professor

K.C. Morrison
Professor

Dan Smith
Associate Professor
MPA Director

Tibor Toth
Assistant Professor

Joseph Wholey
Visiting Scholar

- BA in Public Policy
- BS in Organizational & Community Leadership
- MA in Urban Affairs & Public Policy
- Master of Public Administration
- MS in Disaster Science & Management
- PhD in Disaster Science & Management
- PhD in Urban Affairs & Public Policy

SPPA Research Centers

- Center for Community Research & Service
- Institute for Public Administration
- Center for Historic Architecture & Design
- Center for Applied Demography & Survey Research



www.sppa.udel.edu

Map of Downtown Harrisburg

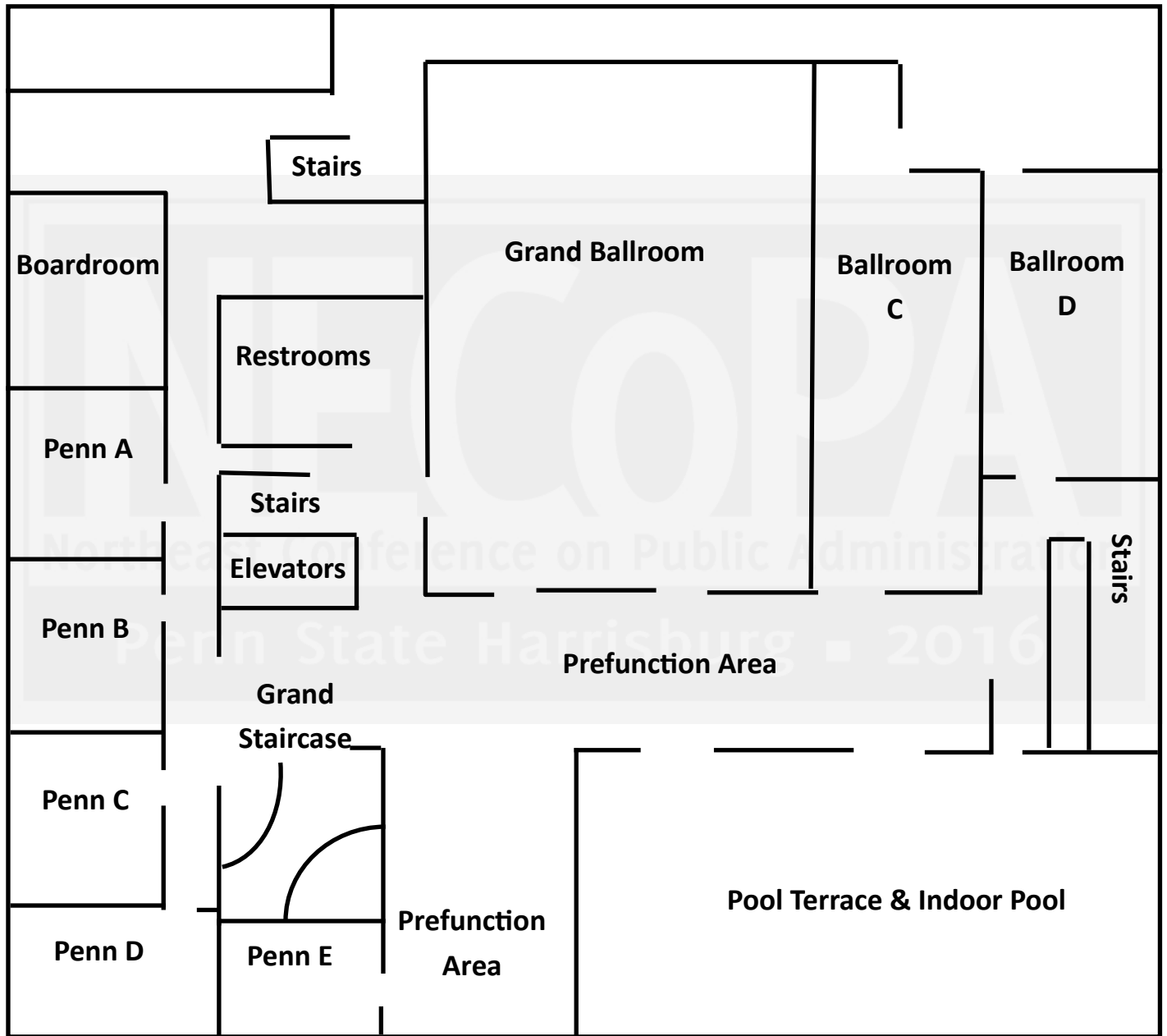


There are numerous wonderful dining options in “Restaurant Row” along 2nd street. Please also see the front desk of the Crowne Plaza Hotel for detailed downtown maps and details of dining options.

Schedule-at-a-Glance

Friday, November 11, 2016		
Registration	10:00am—6:00 pm	Prefunction Area
Exhibitor Display	2:00 pm—5:00 pm	Prefunction Area
Workshops / Meetings	12:00 pm—2:00 pm	Ballroom C; Boardroom
Afternoon Break	2:00 pm—2:30 pm	Prefunction Area
Concurrent Session I	2:30 pm—4:00pm	Penn A, B, C, D, E & Ballroom D
Saturday, November 12, 2016		
Registration	7:00 am—6:00 pm	Prefunction Area
Exhibitor Display	8:00 am—6:00 pm	Prefunction Area
Continental Breakfast / NECoPA General Meeting & Awards	7:00 am—8:00 am	Grand Ballroom
Concurrent Session II	8:30 am—10:00 am	Penn A, B, C, D, E & Ballroom D
Morning Break	10:00 am—10:30 am	Prefunction Area
Concurrent Session III	10:30 am—12:00 pm	Penn A, B, C, D, E & Ballroom D
Lunch / Distinguished Speaker	12:00 pm—1:30 pm	Grand Ballroom
Concurrent Session IV	2:00 pm—3:30 pm	Penn A, B, C, D & Ballroom D
Afternoon Break	3:30 am—4:00 am	Prefunction Area
Concurrent Session V	4:00 pm—5:30 pm	Penn A, B, C, D, E & Ballroom D
Reception / Distinguished Speaker	6:00 pm—7:00 pm	Grand Ballroom
Sunday, November 13, 2016		
Registration	7:00 am—1:00 pm	Prefunction Area
Exhibitor Display	8:00 am—12:00 pm	Prefunction Area
Continental Breakfast / NECoPA Election Results	7:00 am—8:00 am	Grand Ballroom
Concurrent Session VI	8:30 am—10:00 am	Penn A, B, C, D, E & Boardroom
Morning Break	10:00 am—10:30 am	Prefunction Area
Concurrent Session VII	10:30 am—12:00 pm	Penn A, B, C, D, & E
Closing Luncheon	12:00 pm—1:00 pm	Grand Ballroom

Conference Area | 2nd Floor Crowne Plaza



Keynote Speaker



Saturday Luncheon | November 12th

Gene Barr

President and CEO

Pennsylvania Chamber of Business and Industry

Gene Barr is the president and CEO of the Pennsylvania Chamber of Business and Industry, the state's largest broad-based business advocacy association. He oversees all operations of the PA Chamber and its for-profit subsidiary, PA Chamber Insurance. Barr joined the PA Chamber in February 2003. He served for more than eight years as Vice President of Government and Public Affairs prior to being elected President in October 2011. During his tenure, Barr has worked on a large number of significant legislative and regulatory efforts critical to Pennsylvania's business climate. Barr has more than 40 years of experience in various facets of government, political and public affairs activity, as well as business operations. He worked for BP America (the U.S. subsidiary of British Petroleum) for more than 12 years. His career included assignments in refining at the company's Marcus Hook, PA refinery, retail marketing at the U.S. headquarters in Cleveland, OH, and in state government affairs in BP's Atlanta, GA regional office, where he had responsibility for all legislative activities in six states.

Distinguished Speaker



Saturday Evening Reception | November 12th

Honorable Sharon P. Minnich

Secretary of the Office of Administration

Commonwealth of Pennsylvania

Sharon P. Minnich was appointed Secretary of the Office of Administration (OA) by Governor Tom Wolf on January 20, 2015. As a member of Governor Tom Wolf's senior staff and cabinet, Secretary Minnich leads the agency responsible for oversight and administration of the enterprise functions of human resources, information technology, continuity of government and records management for nearly 80,000 employees under the Governor's jurisdiction. OA is also home to the Governor's Office of Transformation, Innovation, Management and Efficiency (GO TIME), which is responsible for leading efforts to improve and transform state government operations. Secretary Minnich co-chairs the Pennsylvania Employees Benefit Trust Fund (PEBTF), which provides health benefits to 300,000 active and retired employees and their dependents. Minnich has previously served as the assistant chief information officer for the commonwealth; chief information officer for the Department of Revenue; deputy secretary for financial administration in the Office of the Budget; and deputy secretary for procurement at the Department of General Services.

Distinguished Guests



Mukund S. Kulkarni
Chancellor
Penn State Harrisburg

Mukund S. Kulkarni became the chancellor of Penn State Harrisburg in 2010. He joined Penn State Harrisburg in 1985 as a faculty member in the School of Business Administration. He received his education in India and the United States and has earned M.A., M.B.A., and Ph.D. degrees. Dr. Kulkarni has held several administrative positions at Penn State Harrisburg. Prior to becoming chancellor, he was senior associate dean for academic affairs from 2006-2010. He had served as director of the School of Business Administration from 1996-2006. During Dr. Kulkarni's tenure, Penn State Harrisburg has experienced substantial growth in student population. In support of enrollment growth, he has overseen the successful introduction of new degree programs, expanded teaching and learning support to faculty, and developed and executed plans to upgrade instructional technology and improvements to classroom facilities. Also under his leadership, campus-wide outcomes assessment efforts have expanded throughout all academic units as well as across co-curricular programs. In addition to his administrative appointment, Dr. Kulkarni holds the rank of professor of finance. He is published widely in various academic journals and other publications and has presented his research at scholarly conferences.



Susan T. Gooden
President
American Society for Public Administration
Professor of Public Administration and Policy
Virginia Commonwealth University

Susan T. Gooden is professor of public administration and policy at the L. Douglas Wilder School of Government and Public Affairs at Virginia Commonwealth University, president of the American Society for Public Administration (ASPA) and fellow of the congressional chartered National Academy of Public Administration (NAPA). She has been a member of ASPA since 1995, including previous service on ASPA's National Council (District II), section chair of the Section of Public Administration Research (SPAR) and long time member of the Conference of Minority Public Administrators (COMPAA). Her books include: *Race and Social Equity: A Nervous Area of Government* (2014, Routledge) and *Cultural Competency for Public Administrators* (2012, Routledge), a co-edited volume. Her research on social equity has been published in *Public Administration Review*, *Journal of Public Administration Research and Theory*, *Administrative Theory and Praxis*, *State and Local Government Review*, *Journal of Public Management and Social Policy*, *Journal of Public Affairs Education*, *Review of Public Personnel Administration* and other journals.

Distinguished Guests (cont.)



Patria de Lancer Julnes
Director, School of Public Affairs
Penn State Harrisburg

Patria de Lancer Julnes earned her Ph.D. in public administration at Rutgers University. Her academic and professional expertise is in: performance measurement, accountability, innovation in government, corruption in government, and citizen-driven governance. She has consulted with government and nonprofit organizations in the United States and abroad to develop effective performance management systems that help to improve the outcome of their programs. An award winning scholar, her articles have appeared in *Public Administration Review*, *Public Performance and Management Review*, *Evaluation*, and *Reforma y Democracia*, among other peer-reviewed journals. She is the lead author of the article, Promoting the Utilization of Performance Measures in Public Organizations: An Empirical study of Factors Affecting Adoption and Implementation, which was designated as one of *Public Administration Review's* 75 most influential articles appearing in the journal since its inception in 1940.

Northeast Conference on Public Administration

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ASPA’s Mission:

We advance the art, science, teaching and practice of public and non-profit administration through our programs and services, and foster core public service values including:

accountability and performance, professionalism, social equity and ethics

at the local, state, national and international levels.

Membership Benefits:

<i>Networking</i>	Meet, socialize and engage with a diverse membership of public and non-profit administrators, scholars, educators and students in our Chapter’s network.
<i>Professional Development</i>	Advance your career with learning opportunities, including leadership and management skills to address challenges in this rapidly changing environment through our Chapter’s professional forums and workshops while interacting with other members and professional networks.
<i>Resources</i>	Access to excellent professional publications including the <i>Public Administration Review</i> , the <i>PA Times</i> , webinars, conferences, career opportunities through an online career center or at Chapter events and more.
<i>Save Money</i>	Receive discounts on local, national and international conferences, publications and reduced membership fees in other public service organizations as well as discounted costs on insurance and other products and services available <i>ONLY</i> to members.

We are a proud sponsor of NECoPA 2016!

Nolan R. Ritchie, M.P.A., President

Central Pennsylvania Chapter of the American Society for Public Administration

centralpa.aspa@gmail.com

Central PA Chapter of ASPA | Harrisburg, PA
www.aspanet.org | www.centralpachapter.aspaonline.org

LinkedIn: ASPA Central PA Chapter | Facebook: Central PA Chapter ASPA

Panel Guidelines

- The panel sessions consist of 3-4 papers per session with panel session lasting 90 minutes. It is our policy to give *each presentation no more than 15 minutes for a 4-paper session*, which should allow ample time for questions and answers at the end of the presentations. Please be respectful of the time constraints.
- Each breakout room comes equipped with a standard audio-visual project setup that will support an electronic presentation. **We do NOT provide laptops, thus one of the presenters and/or moderator will need to supply a laptop for the session to link to the projector.** It is suggested that all presenters copy the PowerPoint slides to one laptop to save time.
- All panel sessions will have a moderator. It is the moderator's responsibility to ensure that the panel is a lively and productive experience for panel members and the audience. *Moderators should arrive early in the room, familiarize with each presenter, make sure a laptop is linked to the projector and all PowerPoint slides are copied to the laptop.* The moderator is responsible for managing the presentation time: to ensure that the panel starts on time; that each panel member has a fair and equitable share of the available time; that at least 20 minutes of the panel time is set aside for conversation with the members of the audience; and that the panel ends promptly at the end of the allotted time.
- The author or co-author **MUST** be present at the start of the session. Please arrive at your session meeting room at least 10 minutes before the session begins. Take time to familiarize yourself with the set-up at the lectern.




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Panel Guidelines (cont.)

- Presenters will control/advance the slides during your presentation. *Note: Wireless remotes are not provided as a standard item.* When presenting, make sure you speak slowly and clearly. Under no circumstances should a paper—or its summary—be read to the audience, thus *DO NOT read from the slide, but explain it.* It is the presenter's responsibility to communicate the big ideas and rich commentary that is at the core of the presentation (and paper if applicable). Rather, the presenter should think carefully about major themes, what members of the audience would find most useful, and how the presentation fits into the panel's overall themes. It is important to remember that interested members of the audience can always read a paper later. They are coming to the panel for a chance to exchange ideas. It is the presenter's responsibility to present intriguing ideas to exchange. Lastly, just try to relax and have fun when you are up there.

Northeast Conference on Public Administration

Penn State Harrisburg ■ 2016

Conference Schedule

Friday, November 11th, Veteran's Day

Workshops & Meetings | 12:00pm – 2:00pm

Ballroom C *Central PA Chapter of ASPA's 2017 Memo to State and Local Leaders*

Nolan Ritchie, Senate of Pennsylvania

Victor DeSantis, Millersville University of Pennsylvania

Scott Gillis, Pennsylvania Department of Transportation

Boardroom *ASPA's Conference Management Committee Meeting*

Moderator: Susan Gooden, ASPA

Meetings | 4:00pm – 5:30pm

Boardroom *NECoPA Executive Board Meeting (Invitation Only)*

Moderator: Dan Bromberg, NECoPA

****Afternoon Break | Prefunction Area | 2:00pm – 2:30pm****

Concurrent Session I | 2:30pm – 4:00pm

Ballroom D *Collaborative Stakeholder Policymaking: Pennsylvania's Autonomous Vehicles Testing Policy Taskforce* | Moderator: Roger Cohen, Pennsylvania Department of Transportation Policy Director

Nolan Ritchie, Senate of Pennsylvania

Jeff Bergsten, PE Michael Baker International

Roger Cohen, Pennsylvania Department of Transportation Policy Director Policy Director / Co-Chair Pennsylvania Autonomous Vehicle Taskforce

Shari Shapiro, Uber Technologies

Concurrent Session I | 2:30pm – 4:00pm (cont.)

Penn A **Governance Structures in the First State: Understanding Delaware’s Public Policy Challenges through University-State Research Collaboration** | Moderator: Julia O’Hanlon, University of Delaware

Utilizing GIS Story Maps to Engage Citizens in Planning for Complete Communities in Delaware

Savannah Edwards, Troy University

Delaware's Paratransit Policy and the Need for Innovation

Eli Turkel, University of Delaware

Evaluating the State of Mobility Management and Specialized Transportation Coordination in Delaware

Marcia Scott, University of Delaware

Julia O'Hanlon, University of Delaware

Jessica Stump, University of Delaware

Evan Miller, University of Delaware

Living in the First State for the Last Years: Aging in Southern Delaware

Julia O'Hanlon, University of Delaware

Angie Kline, University of Delaware

Penn B **Where's the Money? Collaboration Amidst Financial Constraints** | Moderator: Amanda Olejarski, West Chester University of Pennsylvania

Public Pension Funds and Opportunistic Behavior: An Examination of the Impact of Balanced Budget Requirements

Ruth Beaver, Penn State Milton S. Hershey Medical Center

Odd Stalebrink, Penn State Harrisburg

Budgeting during Uncertain Times: The Case of Pennsylvania School Districts

Theodore Arapis, Villanova University

Vincent Reitano, North Carolina State University

Earl Bruck, Temple University

Punctuated Expenditures: Comparing Budget Volatility in Manager and Mayoral Cities

Andrew Ballard, Rutgers University

Cleopatra Charles, Rutgers University

State Revenue Support for Local Government Services: Lessons from New York State's Twisted History and Options for the Future

Michael Hattery, University of Albany

Concurrent Session I | 2:30pm – 4:00pm (cont.)

Penn C **Ethics and the Public Service** | Moderator: LaSonya Thompson, West Chester University of Pennsylvania

The Ethical Collaborator: An Examination of James K. Spore's 23 Year Career as City Manager of Virginia Beach

William Leavitt, Old Dominion University

John Morris, Old Dominion University

Value-Informed Public Service

Allison Turner, West Chester University of Pennsylvania

Accountable Care Organization Ethics and Collaborative Governance: How Accountability and Internal Controls Make It All Work

Cassandra Henson, Towson University

How Ethical Issues in Public Service Compare with Ethical Issues in Private Sector

Patricia Robertson, Southern University at New Orleans

Biruk Alemayehu, Southern University at New Orleans

Penn D **Public Perceptions, Private Sector Health Services, and Health System Constructs: What Does the Future of Healthcare Hold Amid Changing Governmental Policies and Turbulent Social Change** | Moderator: Hillary Knepper, Pace University

Twain Shall Meet--From a Biomodel to a Sociocultural Model of Maternal Health: A Comparative Analysis of Maternal Health Policies in the U.S. and India

Nidhi Vij, Syracuse University

Delivering Care in the Age of the Affordable Care Act: Can Hospital Failures Be Predicted Using Standard Financial Indicators?

Andy Crosby, Pace University

Hillary Knepper, Pace University

Helisse Levine, Long Island University

Mapping Local Health Care Networks to Build Healthy Communities

Aaron Wachhaus, University of Baltimore

Where Do Immigrants Rank Health Care? An Exploratory Study on How Health Care and Immigration Reform Are Ranked by Immigrants

Karina Saldivar, Long Island University

Lauren Mullins, Long Island University

Concurrent Session I | 2:30pm – 4:00pm (cont.)

Penn E **A Joint Effort toward Homeland Security and Law Enforcement** | Moderator: Neil Hernandez, Independent Scholar

Cyber Threats and U.S. National Security: A Qualitative Assessment (A Need for Collaboration)

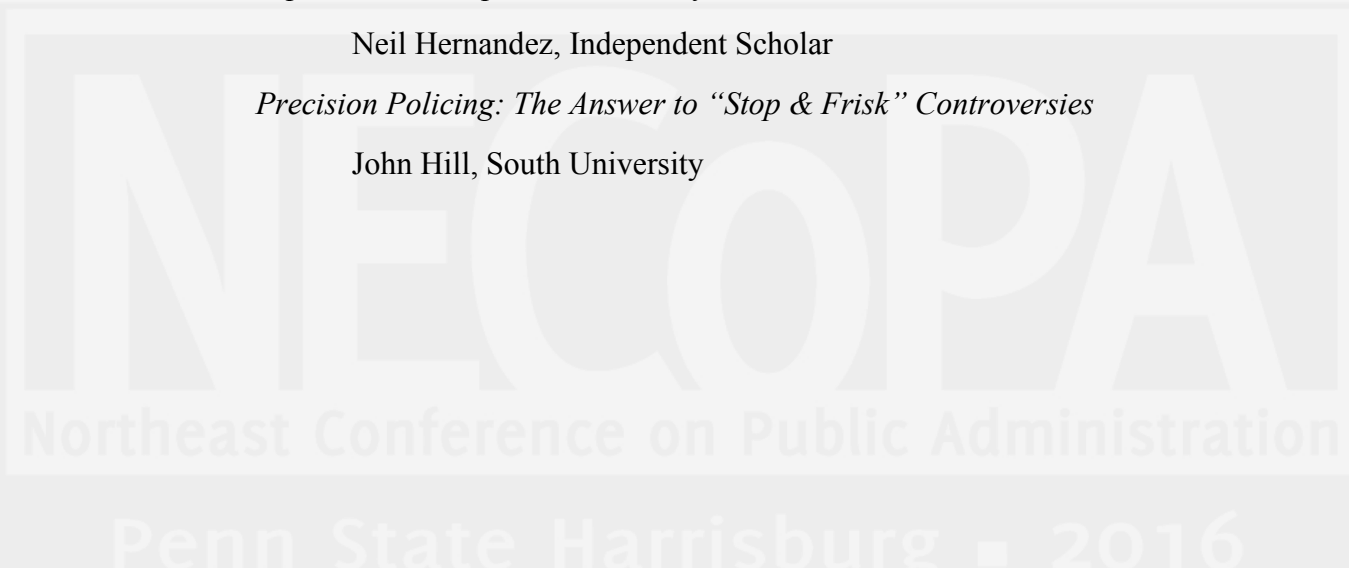
John Weaver, York College of Pennsylvania

Controlled Collaboration: President Obama and Homeland Security Bureaucrats Implement His Expulsion Policies for the Undocumented

Neil Hernandez, Independent Scholar

Precision Policing: The Answer to “Stop & Frisk” Controversies

John Hill, South University



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Saturday, November 12th

****Continental Breakfast | NECoPA General Membership Meeting & Awards | Grand Ballroom | 7:00am – 8:00am****

Concurrent Session II | 8:30am – 10:00am

Ballroom D **Hungry for Success: Motivation in the Public Service** | Moderator: Michele Tantardini, Penn State Harrisburg

Intrinsic Motivation and Job Satisfaction in the Public Sector: The Role of Organizational Social Capital

Michele Tantardini, Penn State Harrisburg

The Five Factor Model, Public Service Motivation and Organizational Fit

Daniel Bromberg, University of New Hampshire

Christopher Cooper, Western Carolina University

Etienne Charbonneau, École Nationale D'Administration Publique, Canada

Work Motivation Determinants to Retain: Do Caregivers Have Different Motives in Public Agencies

Eunmi Choi, Rutgers University

Concurrent Session II | 8:30am – 10:00am (cont.)

Penn A **Technology, E-Government and Digital Communities** | Moderator: Jonathan Justice, University of Delaware

Communities, E-Government, Civic Technology and Open Data: Predicting Variations in Open Civic Data

John McNutt, University of Delaware

Johnathan Justice, University of Delaware

Troy Mix, University of Delaware

James Melitski, Marist College

Michael Ahn, University of Massachusetts, Boston

Shariq Siddiqui, ARNOVA

Breadth and Depth: Exploring How Nonprofits Use Social Media to Engage Constituents and Build Relationships

Laura Goldkind, Independent Scholar

Marisa Ciaravino, Fordham University

Accountability and Social Media

Georgette Dumont, University of North Florida

Citizens, Governance and Social Media in China: Evolving Socio-cultural, Economic, and Political Dimensions

YingYing Zeng, University of Delaware

Robert Warren, University of Delaware

Penn B **Collaborative Emergency Management is a Recipe for Success, not Disaster** | Moderator: Thomas Poulin, Capella University

Comparing Collaboration between the Fire Department and Emergency Management Agency to the Incident Command System

Randall Hanifen, West Chester Fire / University of Cincinnati

Regional Emergency Response Teams: Case Studies in Hampton Roads, VA

Thomas Poulin, Capella University

An Inquiry into Fire Service Consolidation and the Economies of Scale Debate: The Centralization versus Decentralization Argument

Salvatore D'Angelo III, Florida Atlantic University

Volunteer Firefighter Satisfaction: Understanding the Determinants

Alexander Henderson, Long Island University

Jessica Sowa, University of Baltimore

Concurrent Session II | 8:30am – 10:00am (cont.)

Penn C ***Finding Your Passion: Career Mapping Strategies for the New Public Service Professional*** | Moderator: Stephen Rolandi, City University of New York

Stephen Rolandi, City University of New York

Pilar Gorordo, Mount Sinai - Beth Israel Medical Center

Bill Shields, ASPA

Penn D **"We Rise by Lifting Others": A Look at Social Equity and Collaboration** | Moderator: Juan F. Bermudez, Penn State Harrisburg

Black Lives Should Matter in Legislative Offices

Antoine Lovell, Fordham University

The Impact of Racial Disparity on NYPD's Representative Bureaucracy: An Empirical Analysis on the Effect of Parking Summon Decisions

Hyuk Yang, Rutgers University

Education Rights: Examining the United Nations' Collaborative Efforts in the Syrian Refugee Crisis

Anne Fenley, Ascentra, Inc.

Ashley Raphael, George Mason University

Grace Royer, George Mason University

Empowerment of Women at Grass Root Level: A Case Study in India

Shubha Sinha, University of Delhi, India

Penn E **Being Good Neighbors: Examining Housing and Property Issues** | Moderator: Andrew Sheaf, Governor's Center for Local Government Services

The Effect of Special Districts on Property Values: Evidence from the Business Improvement Districts in Two Counties, New Jersey

Jung ah "Claire" Yun, Rutgers University

The Role of Collective Efficacy in Defendants' Acceptance of Plea Bargaining: A Perspective on Housing Density

Yu Du, University of Pennsylvania

Nuisance Rental Property Task Force Implementation and Effectiveness: Lessons from the Field

Greg Koehle, Lock Haven University of Pennsylvania

Where Are the Homeless Veterans in Your Neighborhood?

Susamma Seeley, IAEM

****Morning Break | Prefunction Area | 10:00am – 10:30am****

Concurrent Session III | 10:30am – 12:00pm

Ballroom D **Doing the Math: Performance Data and Collaboration** | Moderator: David Margolis, Pennsylvania Bureau of Fiscal Management

Applying Performance and Funding Trend Data: A Tool to Foster Dialogue among Public Sector Leadership and Increase the Use of Performance Data

Richard Beck, U.S. Department of the Interior

John O'Brien, National Defense University

Measuring Successful Collaborative Governance

Danang Syeh Qodir, Penn State Harrisburg

Performance Measurement Variables: An Experimental Scorecard of Faculty Retention

Anatoly Buss, Midwestern Career College

Penn A **Social Change, E-Government and the Future of Public Administration: Threats and Opportunities for a Digital Future** | Moderator: John McNutt, University of Delaware

Data, Evidence and Children's Rights: Examining the Impact of the Data Science Revolution on State Level Child Advocacy Organizations

John McNutt, University of Delaware

Janice Barlow, University of Delaware

Exploring Social Media Usage for Networking and Constituent Relationships in the Massachusetts Legislature: Further Explorations of the Impact of District Characteristics

Michael Ahn, University of Massachusetts, Boston

John McNutt, University of Delaware

The Impact of Social Media on Local Government Transparency and Citizen Engagement

Lisa Mahajan-Cusack, Rutgers University

Mapping the Regional Institutional Contexts of US Cybersecurity

Troy Mix, University of Delaware

Eli Turkel, University of Delaware

Concurrent Session III | 10:30am – 12:00pm (cont.)

Penn B **Fostering Cooperation in the Criminal Justice System** | Moderator: Joseph Hafer, Penn State Harrisburg

Implementation of a Mentoring Program in the New York State Department of Corrections and Community Supervision

Kathleen McDonnell, New York State Department of Correction and Community Supervision

Understanding the Influences of Street Gangs in Your Community

Robby Robinson, Los Angeles County Probation Department

Balancing Justice with Mercy: A Look at Stakeholder Collaboration and Public-Private Partnerships through Reentry Work in Pennsylvania

Ezra Thrush, Shippensburg University of Pennsylvania

Law Enforcement and Minority Students

Evangula Brown, Community College of Baltimore County

Penn C **How Diversity Improves Collaboration** | Moderator: Diane Disney, Penn State University

Diversity Management and the Post-Diversity Vision

Thomas Galvin, U.S. Army War College

Charles Allen, U.S. Army War College

Addressing Islamophobia and Problems Faced by Muslim Students in American Universities

Abdul Samad, Western Chester University of Pennsylvania

Gender Diversity and Public Employees' Satisfaction in Gendered Organizations: Evidence from Korea

Dongyoen Kang, Rutgers University

Jung ah “Claire” Yun, Rutgers University

LGBT Inclusiveness in Public Organizations: A Catalyst for Collaborative Environments

Christopher Surfus, Western Michigan University

Concurrent Session III | 10:30am – 12:00pm (cont.)

Penn D **A "United Way": Collaboration in the Nonprofit Sector |** Moderator: Juan F. Bermudez, Penn State Harrisburg

Providing Collaborative Homeless Services with Local Government: A Comparative Case Study of Faith-Based Organizations

LaSonya Thompson, West Chester University of Pennsylvania

Strategic Decisions, Collaboration and Performance in Nonprofit Organizations

Triparna Vasavada, Penn State Harrisburg

Juan Bermudez, Penn State Harrisburg

Getting Schooled: How African-American Nonprofit Organizations Promote Positive Youth Outcomes

Susan Gooden, Virginia Commonwealth University

Lindsey Evans, Virginia Commonwealth University

Michael Perkins, Virginia Commonwealth University

Examining the Social Service Support Networks of Parents Who Have Lost Their Only Child in China

Ximeng Chen, SUNY-Binghamton University

Penn E **"Money Talks": A Collaborative Dialogue about Finance in the Public Sector |** Moderator: Amanda Olejarski, West Chester University of Pennsylvania

Collaborative Cost Cutting: Productive Efficiency as an Interdependency between Public Organizations

Thomas Elston, University of Oxford, UK

Muiris MacCarthaigh, Queens University Belfast, Northern Ireland

Koen Verhoest, University of Antwerp, Belgium

Mending Our Intergovernmental Safety Net: Analysis and Options

Joe Wholey, University of Southern California

Reinvigorating Aging Services despite Budgetary Pressure

Patricia Alt, Towson University

Challenges for Financing Bridges through Public-Private Partnerships: The Case of Pennsylvania's Rapid Bridge Project

Jane Beckett-Camarata, Penn State Harrisburg

Ravij Seth, Penn State Harrisburg



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****Lunch & Distinguished Speaker | Grand Ballroom | 12:00pm – 1:30pm****

Concurrent Session IV | 2:00pm – 3:30pm

Ballroom D **Educating the Future Public Servant** | Moderator: Triparna Vasavada, Penn State Harrisburg

Occupational Values and Career Development: An Empirical Research from University Students in the West Area of China

Tao Li, Guangxi University of Nationality, China

Accelerated Graduate Criminal Justice Program Assessment: The Efficacy of Curricular Platforms

Frank Colaprete, Keuka College

You Have to Consider the Alternative: MPA Students' Perspectives on their Collaborative Learning in a Standalone Ethics Course

Stefan Perun, Villanova University

A Comparative Analysis of Public Administration Curriculum Delivery in the United States and Public Administration Schools in Post-Soviet States

Azamat Sakiev, Penn State Harrisburg

Beth Rauhaus, University of North Georgia

Penn A **Criminal Justice in a Global World** | Moderator: Turgay Karagoz, Penn State Harrisburg

Amnesty, Reintegration and Contestation for Different Forms of Justice among the Victims of Boko Haram Insurgent in the North East, Nigeria

Olakunle Folami, International Nuremberg Principles Academy, Germany

Gangsters and Urban Space: A Case Study of Area Boys Delinquency in Lagos State

Patrick Ajayi, Nigerian Security and Civil Defence Corps, Nigeria

Olawale Bogunjoke, Farib Consult, Nigeria

Racialized Ethnicity and Individual Choices of Violence in Africa: Illustrations from Biafra Nationalists, Boko-haram Terrorists, and the Avengers Militants in Modern-day Nigeria

Taiwo Olaiya, Obafemi Awolowo University, Nigeria

Concurrent Session IV | 2:00pm – 3:30pm (cont.)

Penn B **Cyber Interaction and Collaboration** | Moderator: LaSonya Thompson, West Chester University of Pennsylvania

What We Need Is a Crisis...

J. Scott Frampton, Federal Bureau of Investigation

The Differential Impact of e-Government on Trust: Does Expectancy-Disconfirmation Exist?

Minsung Kang, Rutgers University

Harnessing the Power of Mobile Technology to Bridge the Digital Divide: A Look at U.S. Cities Mobile Government Capability

Sean Mossey, University of Massachusetts, Boston

Daniel Bromberg, University of New Hampshire

Aroon Manoharan, University of Massachusetts, Boston

Penn C **Are There Too Many Cooks in the Kitchen? Leadership and Collaboration** | Moderator: George Woods, U.S. Army War College

Open Source Leadership

Glenn Silverstein, Penn State Harrisburg

The Power Play between Parliamentarians and District Chief Executives and their Effects on Development in Districts: A Critical Re-Assessment of Politics Administration Dichotomy

Agyemang Frimpong, Ghana Institute of Management and Public Administration, Ghana

The Levels of Shared Power of Saudi Public Managers in the National Transformation Program

Marzook Alotaibi, Ministry of Education, Saudi Arabia

Student Affairs the Power to Achieve: Toward a transformational learning project management model

Wendy Nicholson, John Jay College of Criminal Justice – CUNY

Concurrent Session IV | 2:00pm – 3:30pm (cont.)

Penn D

It Takes a Village: Collaborating as a Community | Marita Kelley, Governor's Center for Local Government Services

The Impact of Servant Leadership on Encouraging Citizen Engagement: The Case of the Seoul Metro Government in South Korea

Dongyoen Kang, Rutgers University

Public-private Partnerships, Cross-sector Governance, and Public Awareness

Neil Britto, The Intersector Project

Citizens' Preference of Policy Tools for Environmental Policy: Do Public Trust in Government, Quality of Government and State-Society Relations Matter?

Beom-Geun Cho, Yonsei University, South Korea

M. Jae Moon, Yonsei University, South Korea

A Contingency Framework for Understanding Collaborative Watershed Management

Yanbing Han, Florida International University

****Afternoon Break | Prefunction Area | 3:30pm – 4:00pm****

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Concurrent Session V | 4:00pm – 5:30pm

Ballroom D **"Budget Crunches": Making Collaborative Financial Decisions** | Moderator: Amanda Olejarski, West Chester University of Pennsylvania

Administrative Communication during Municipal Bankruptcy

Amanda Olejarski, West Chester University of Pennsylvania

Laurie Sacerdote, West Chester University of Pennsylvania

Ashley Wilson-Pless, West Chester University of Pennsylvania

Constitutional Bearings and Civil Rights during a Municipal Bankruptcy: A Study of Atlantic City and Camden City's "State Take Over" Legislations

Shilpa Viswanath, Rutgers University

Troubled Territory: Recession, Debt, and Bankruptcy Issues in Puerto Rico

Ray Oman, Strayer University

Penn A **Teaching Public Administration in a Multimedia World** | Moderator: Madinah Hamidullah, Rutgers University

Lois Warner, Madinah Hamidullah, & Seth Meyer, Rutgers University

Armine Lulejian, Kean University

Penn B **Healthy Choices: Collaboration in Health Administration** | Moderator: Shahinshah Azim, Penn State Harrisburg

Examining the Ebola Outbreak in West Africa: What Happened after W.H.O Declared an International Public Health Emergency on August 8, 2014?

Peter Mameli, John Jay College of Criminal Justice – CUNY

The Affordable Care Act: Single-Parent Caregivers of Mississippi Children with Leukemia

Kimberly Bracey, Walden University

Strategic Challenges Confronting Leaders of a Cross-Sector Collaboration Organization Created to Improve Community Health

David Sarcone, Dickinson College

Michael Fratantuono, Dickinson College

Is the Affordable Care Act a Fit for New York City Residents?

Tony Maloy, City University of New York

Concurrent Session V | 4:00pm – 5:30pm (cont.)

Penn C **Averting Disaster: Examining Emergency Management** | Moderator: Thomas Poulin, Capella University

The Popular Culture of Disaster: Emergency Management in Film

Thomas Poulin, Capella University

End-User Preferences for Notification of Crime Reports and Emergencies on University Campuses

Nicklaus Giacobe, Pennsylvania State University

Pamela Soule, Pennsylvania State University

The “Best Interest of the Publix” Standard: A Case of Collaboration and Using Leverage in Service Delivery

Julia Beckett, University of Akron

Web-based Coproduction: Crowdsourcing as a New Model of Coproduction

M. Jae Moon, Yonsei University, South Korea

Penn D **Working Together with Stakeholders** | Moderator: Huiting Qi, Penn State Harrisburg

Civil Society in Belarus: Challenges and Prospects

Yuliya Brel, University of Delaware

Individual Differences in Perceptions of Federal Agency Reputations: An Analysis of National Survey Data

Dan Bee Lee, Rutgers University

Building Trust in Collaborative Governance

Eun-sil Yoo, Penn State Harrisburg

Triparna Vasavada, Penn State Harrisburg

Consideration of Public Values when Contracting Out by Local Governments: The Role of Citizen Participation

Razilya Shakirova, Rutgers University

Concurrent Session V | 4:00pm – 5:30pm (cont.)

Penn E

Collaborating for a Healthy Public | Moderator: Scott Weller, Penn State Harrisburg

Ethical and Societal Implications of Neuroscience and Technology Research

Sahar Zafar, University of Baltimore

Variation in Price Effects of Affiliation across Health System Types

Sun Choi, Penn State Harrisburg

Opioids Abuse as a Public Health Issue

Ashley Mallette, University of Massachusetts, Boston

Ownership and the Technical Efficiency of Healthcare Providers: A Meta-Analysis

Amy Freeman, Florida State University

Jiwon Nam, Florida International University

****Reception & Distinguished Speaker | Grand Ballroom | 6pm – 7pm ****

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Sunday, November 13th

****Continental Breakfast | NECoPA Election Results | Grand Ballroom | 7:00am – 8:00am****

Concurrent Session VI | 8:30am – 10:00am

Boardroom ***A Conversation on the Implementation of ASPA's Ethics Peer Review Process*** | Moderator: Patria Julnes, Penn State Harrisburg

Patria Julnes, Penn State Harrisburg

Susan Gooden, ASPA & Virginia Commonwealth University

Bill Shields, ASPA

Rajade Berry-James, North Carolina State University

Penn A **Policing and Law Enforcement** | Moderator: Jennifer Gibbs, Penn State Harrisburg

Diversifying Police Agencies: Reasons Applicants Withdraw and How Management Can Retain Qualified Applicants

Jennifer Gibbs, Penn State Harrisburg

Marc Merino, Penn State Harrisburg

Ponzi Schemes and Ponzi Schemers: A Quantitative Analysis of Federal Level Ponzi Schemes 1973-2016

Marie Springer, John Jay College of Criminal Justice – CUNY

Governmental Procurement Corruption as a Dark Network: A Case Study of 2010 Shanghai High-Rise Fire

Bing Zhang, Tongji University, China

Yun Le, Tongji University, China

Bin Chen, CUNY & Tongji University

Concurrent Session VI | 8:30am – 10:00am (cont.)

Penn B ***A Collaborative Approach to Making Marginalized Groups Productive Community Members***
| Moderator: Gedeon Mudacumura, Cheyney University of Pennsylvania
Gedeon Mudacumura, Cheyney University of Pennsylvania
Lynn Green, Cheyney University of Pennsylvania
Marsha Banks, Cheyney University of Pennsylvania
Dana Kauffman, Cheyney University of Pennsylvania
Amina Sillah, Cheyney University of Pennsylvania

Penn C **Central PA Chapter of ASPA's Leadership: Achieving Collaboration across Pennsylvania**
| Moderator: Scott Gillis, Pennsylvania Department of Transportation
Traffic Safety Legislation: Collaborative Partnerships are Essential
Nolan Ritchie, Senate of Pennsylvania
Utilizing Public Private Partnership for Municipal Utility Improvements
Marita Kelley, Governor's Center for Local Government Services
Project Managers as Leaders: Responsibility without Authority
Deborah Reihart, Pennsylvania Department of Transportation
Gettysburg's International Sister City Battlefield Agreement with Japan
Charles Gable, Borough of Gettysburg

Penn D **Looking at Organizations through a Collaborative Lens** | Moderator: Huiting Qi, Penn State Harrisburg
Creating a "Real" Community through Collaboration and Partnerships
Bertha Johnson, Budget & Management Services, City of Durham
Emotional Intelligence, Operational Excellence, and Performance
Iberkis Faltas, U.S. Department of Justice
The Relationship between Public Service Motivation and Advocacy among ESL Supervisors
Grant Rissler, Virginia Commonwealth University

Concurrent Session VI | 8:30am – 10:00am (cont.)

Penn E **Collaborating on Public Policy** | Moderator: Marc Wallace, Office of the New Jersey State Comptroller & the College of New Jersey

Small Business in U.S. Disaster Policy and Research

Mark Landahl, Frederick County Sheriff's Office

Tonya Neaves, George Mason University

"It's Deja Vu All over Again": The Resurgence of Implementation as an important Dimension in Public Policy

Blue Wooldridge, Virginia Commonwealth University

Fragmentation, Overlap, and Duplication as a Solution to Complexity Issues: The Role of Collaboration

Steven Putansu, US Government Accountability Office

An Investigation of E-government Development among Municipalities of Harrisburg-Carlisle-Lebanon, PA Combined Statistical Area: A Network Perspective

Turgay Karagoz, Penn State Harrisburg

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****Morning Break | Prefunction Area | 10:00am – 10:30am****

Concurrent Session VII | 10:30am – 12:00pm

Penn A **Data! Data! Data! Building Collaboration with Performance Information** | Moderator:
David Margolis, Pennsylvania Bureau of Fiscal Management

Open Data Initiative in Oman: Prospects and Challenges

Stuti Saxena, Central University of Haryana, India

How Do the Syrian Refugees Affect Regional Economic Indicators of Turkey?

Mehmet Icer, University of North Texas

Tayfun Ayazma, University of North Texas

The Case in Favour of the Dashboard Theory in Monitoring for Performance Improvement

Emeka Ndaguba, University of Fort Hare, South Africa

Edwin Ijeoma, University of Fort Hare, South Africa

The Impact of Performance Expectations on Citizen Satisfaction

Younhee Kim, Penn State Harrisburg

Penn B **The Value in Building Networks** | Moderator: Shahinshah Azim, Penn State Harrisburg

The Evolving Interagency Policy Implementation Network: Evidence from China's Central Government Agencies

Liang Ma, Nanyang Technological University, Singapore

Bin Chen, CUNY & Tongji University

Theoretical Foundations of Collaborative Governance in Public Administration: A Literature Review

Huiting Qi, Penn State Harrisburg

Adopting Mead's Typology to Break the Iron Channels of International Learning

Palina Prysmakova, Florida Atlantic University

Collaborative Governance Networks: Public Managers' Emerging Leadership Role in Joining the Nodes

Shahinshah Azim, Penn State Harrisburg

Concurrent Session VII | 10:30am – 12:00pm (cont.)

Penn C **Collaborative Responses to a Changing World** | Moderator: Ravij Seth, Penn State Harrisburg

“Change We Need!” The Passage of the Lilly Ledbetter Fair Pay Act

Michelle Wade, West Chester University of Pennsylvania

Changing Contours of Indian Federalism: From Cooperation to Confrontation

Srikant Pandey, University of Delhi, India

Resolving the Relationship between Trust in Government and Citizen Participation:

What the World Values Survey Tells Us about Stealth and Deliberative Democracy

Assumptions

Yunsoo Lee, Rutgers University

Hindy Schachter, New Jersey Institute of Technology

Penn D **Practices in Government Collaboration** | Moderator: Eun-sil Yoo, Penn State Harrisburg

U.S. Influence in Promoting Transnational Collaboration toward Preserving the Public Good

Tassew Gizaw, Grand Canyon University

The Transformation of Separation of Powers into “Inseparable Powers”

Rebecca Padot, University of Pennsylvania

Progress towards New Public Governance in Romania

Cristina Stanica, University of Delaware

Maria Aristigueta, University of Delaware

Concurrent Session VII | 10:30am – 12:00pm (cont.)

Penn E **Connect the Dots: Examining Collaboration in Relationships** | Moderator: Juan Bermudez, Penn State Harrisburg

Managing Effective Volunteer Programs: Internal and External Stakeholder Perspectives

Heather Rimes, Western Carolina University

Rebecca Nesbit, University of Georgia

Robert Christensen, Brigham Young University

Jeffrey Brudney, University of North Carolina Wilmington

Long-term Care and the Labor Participation in Korea

Seunghyun Lee, University of Pittsburgh

Which Factors Have an Impact on the Mental Health of Partners of Veterans? An Analysis Using the RAND Health and Retirement Study

Sujeong Park, The Frederick S. Pardee RAND Graduate School

Seunghyun Lee, University of Pittsburgh

Exploring the Professional Ethics of Government-Organized Nongovernmental Organizations

Stephen Kleinschmit, Western Michigan University

Vickie Edwards, Troy University

****Closing Luncheon | Grand Ballroom | 12:00pm – 1:00pm****

****Organizing Meetings | All Rooms | 1:00pm – 3:00pm****

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Hattery, Michael	University of Albany

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Ijeoma, Edwin	University Of Fort Hare, South Africa
Johnson, Bertha	Budget and Management Services, City of Durham
Julnes, Patria	Penn State Harrisburg
Justice, Johnathan	University of Delaware
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